



On the CAE Agenda Q1/Q2-2023

The role and focus of internal audit (IA) are ever-evolving. This installment of the KPMG On the CAE Agenda series provides quick insights into what IA leaders have been hearing during the first quarter of 2023, as well as the topics they believe will continue to drive conversation with their stakeholders across the core elements of their CAE agendas as we move into Q2.

Complementary risk briefings also available



Hot topics in IA and key focus areas

- **Auditing in an inflationary environment** (e.g., cost recovery audits and risk prioritizations)
- **Business continuity and disaster recovery**
- **Auditing digital platforms and complex artificial intelligence (AI) models** (e.g., ChatGPT)
- Assurance over information technology (IT) capital investment
- Mergers and acquisitions
- Economical and geopolitical uncertainties
- Upskilling versus outsourcing subject matter professional talent
- Climate change impact on the business
- Fraud risk management
- Cybersecurity (e.g., ransomware incident response, phishing, hacking, data theft)
- Change governance
- IT resiliency (ability of an organization to maintain acceptable service levels when there is a disruption of critical operations, IT ecosystem)
- Governance modern delivery (e.g., Agile, DevOps)
- ESG strategy and reporting (e.g., data governance)

Q1/Q2 spotlight on:

Digital acceleration

- IA's role in the company's data quality and governance journey
- **Adoption/use of AI technologies**
- Data-driven enterprise and IA risk assessment

New ways of working

- **Balancing in-person versus virtual work to continue fostering growth**
- Overall shift in competencies and skill sets needed given shifts in IA delivery model (e.g., enterprise acumen and cultural and behavioral awareness)
- Become a talent engine for the organization (e.g., rotational programs, guest auditors, career pathing) and retention of talent

Operating model agility

- **Challenging IA's operational model** (e.g., centers of excellence, data and analytics, transformation)
- More flexibility on timing based on competing priorities for audit stakeholders
- Real-time Agile risk assessments and continuous monitoring (e.g., impact from global events)

Bold indicates newly added topics since the last agenda

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- [KPMG Future of Internal Audit](#)
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